



# North Andover Public Schools

North Andover, Massachusetts 01845

July 26, 2003

Mr. Pat Saitta  
Municipal Building Consultants  
Charles Construction  
200 Sutton Street  
North Andover, MA 01845

Dear Pat:

As I look toward my retirement from my position as Superintendent of Schools in North Andover, I would be remiss if I did not write to tell you how pleased I have been with your work during my tenure in North Andover. Municipal Building Consultants has brought the highest level of professional construction oversight I have experienced in my thirty years of involvement with school building projects. You should be proud of what I believe are extraordinary accomplishments with construction project management in North Andover.

The current project is perhaps the most complex with which I have been involved in my experience, and Municipal Building Consultants has brought a level of oversight that has made me feel very comfortable with the construction efforts thus far. Your on-site representative, Tim Willis, has been very helpful, and I believe he has done an outstanding job working with the contractor, subcontractor, and the architect. He has performed a complex and difficult job with great skill and success.

Please accept my best wishes for the completion of the high school project. After my retirement, I will continue to remain active with the Massachusetts Association of School Superintendents; and I will, whenever given the opportunity, give your organization the highest recommendation possible.

Sincerely,

A handwritten signature in dark ink, appearing to read "W. E. Allen".

William E. Allen, Ed.D.  
Superintendent of Schools

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